RALPH LAUREN CORPORATION

2026 ANNUAL MEETING OF STOCKHOLDERS

9:00 a.m.

July 30, 2026

Below are questions submitted in advance of and during the 2026 Annual Meeting of Stockholders of Ralph Lauren Corporation (the "Corporation"), held July 30, 2026 via live webcast. A replay of the live webcast is available at www.virtualshareholdermeeting.com/RL2026.

All relevant questions received in accordance with the Rules of Conduct during the course of the Meeting or solicited in advance and the Corporation's responses are available below.

In the interest of being responsive, where we received questions from multiple stockholders on the same topic or that are otherwise related, we have grouped or summarized such questions and provided one answer.

Certain statements made at the Annual Meeting, including without limitation, the statements made by Mr. Ralph Lauren or other executives relating to the Corporation's operations, results or financial condition for any future portion of the Corporation's Fiscal 2027 or subsequent fiscal years, constitute "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. These forward-looking statements involve known and unknown risks, uncertainties and other factors which may cause actual results, performance or achievements to be materially different from the future results, performance or achievements expressed in or implied by such forward-looking statements. Forward-looking statements are based largely on the Corporation's expectations and judgments and are subject to certain risks and uncertainties, many of which are unforeseeable and beyond our control. Please refer to the Corporation's Annual Report on Form 10-K, Form 10-Q and Form 8-K reports filed with the Securities and Exchange Commission for detailed discussions of principal risks and uncertainties that could cause such differences and to our subsequent SEC filings for updates. For additional questions, please contact Investor Relations at IR@ralphlauren.com.

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TRANSCRIPT OF QUESTION & ANSWER SESSION

Question: *Performance in the first year of your Next Great Chapter: Drive strategic plan was ahead of expectations. What are the key drivers that will continue to drive growth ahead, especially if the operating environment becomes more challenging?*

Answer: Our Next Great Chapter: *Drive* plan is off to a strong start with our Fiscal '26 results demonstrating the resiliency that we've built into our business. Both our top and bottom line results exceeded expectations, supported by our diversified drivers of growth. We have strong brand momentum with significant opportunity across all regions and channels, and we remain laser focused on our consumer and continue to strengthen our brand desirability across generations.

Our key strategies have been pretty consistent and centered really on three key areas. First, Elevate and Energize Our Lifestyle Brand. This includes engaging with consumers in more powerful ways than ever before through unique storytelling and supported by our advanced data and analytics. Second, Drive the Core and Expand for More. We're committed to quality and timeless styling that can transcend generations with a focus on driving both our core iconic products, which represent about 70% of our business, as well as our high potential categories such as outerwear, handbags, and women's apparel. And third, Win in Key Cities with Our Consumer Ecosystem. We're bringing Ralph Lauren to life in our Top 30 cities around the world, while also laying the groundwork for long-term growth in our Next 20 cities.

At the same time, we're making strategic investments in marketing, technology, and talent that positions us for profitable, sustainable growth. And I'm very confident in our direction and excited about what lies ahead for our company.

Question: *Is there any chance of a stock split?*

Answer: Our focus remains on driving long-term value creation through strong business performance and disciplined capital allocation. As part of that process, we regularly review our capital structure and priorities, including potential actions such as a stock split. At this time, however, we have nothing to announce.